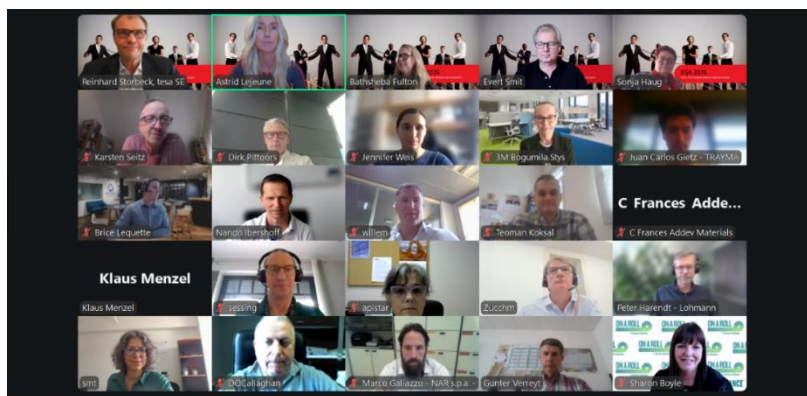


# Afera Members approve Statutes modernisation and confirm direction of future governance

*The approved updates extend voting rights across the core tape value chain, broaden leadership eligibility and reaffirm Afera's collective, Member-led governance model.*



Afera Members have approved one of the Association's most significant governance updates in decades. Following the Extraordinary General Assembly (EGA) held online on 3 June 2026, eligible Members approved a focused package of amendments to the Association's Statutes covering voting rights, Membership terminology, leadership eligibility, term limits and modern governance procedures.

The vote was held after the EGA via SurveyMonkey as one consolidated resolution. Under the Statutes in force at the time of the EGA, 48 Tape Manufacturer Member Companies were eligible to vote, with each eligible Member Company having one vote. Afera received 31 votes: 28 in favour and 3 against. The remaining 17 non-votes were recorded as abstentions, in line with the voting procedure communicated in advance and explained during the EGA.

The approved amendments are currently being formalised by the notary, with the notarial process now in its final stage. Once the deed has been executed, the amendments will be incorporated into the consolidated Statutes, and the final updated Statutes will be published on [afera.com](https://afera.com).

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## Beyond the vote

Following the vote, Afera President Evert Smit personally contacted the 17 eligible Member Companies from which no vote had been received. The purpose was not to reopen the result but to understand whether the non-votes reflected substantive concerns or were due to practical or timing-related factors.

The responses received were overwhelmingly positive. Members who responded indicated support for the Statutes modernisation package, while explaining why their votes had not been submitted. These conversations do not change the formal result, but they gave the Steering Committee further confidence that Afera can move forward on a strong and positive basis.



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## What has been approved

- ✓ The approved package modernises selected parts of Afera's governance framework:



The approved amendments extend voting rights to Tape Manufacturer, Supplier and Converter Members on a one Member Company, one vote basis.



The approved amendments update Membership terminology, replacing “classes” with “categories”, and “Active Members” and “Associated Members” with “Tape Manufacturer Members” and “Supplier Members”, respectively.



Leadership eligibility will be broadened once the amended Statutes are formally executed. The Steering Committee will be able to nominate a President and Vice-President from among representatives of Tape Manufacturer, Supplier and Converter Members already serving within the Steering Committee. The change does not allow an external person to be appointed directly to either role. Any candidate must already be part of the Steering Committee and therefore have experience of Afera's governance, priorities and working culture.



The approved amendments also align Steering Committee and presidential term frameworks, recognise digital communication, clarify that Steering Committee quorum may include physical or digital participation and give Members a clearer route to propose General Assembly agenda topics.



The approved amendments update Afera's mission text to explicitly refer to adhesive tape as an effective, innovative, economical and sustainable bonding and fixing solution.

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## What stays the same

The approved changes modernise Afera's governance; they do not reinvent it.

Afera remains a Member-led technical and business platform for the adhesive tape industry. The General Assembly retains its fundamental role. The Steering Committee continues to govern Afera as a collective body, with strategy, priorities, projects and budgets discussed and decided together.

The President leads and represents the Association but does not govern it alone. In practice, decisions are normally reached by consensus, formal votes within the Steering Committee are uncommon and the President has a decisive vote only in the event of a tie.

Tape manufacturers remain central to Afera's Membership, work and purpose within the European adhesive tape industry. At the same time, the approved amendments to the Statutes better reflect the active contribution Suppliers and Converters now make to Afera's Committees, Working Groups, Workstreams, Task Forces, events and strategic projects.

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## Building future leadership

Following Member approval of the amendments, the Steering Committee will continue its work on leadership succession and the development of future candidates.

Future candidates for President and Vice-President should understand Afera's mission, governance and working culture; have demonstrated sustained engagement in the Association; enjoy the trust and respect of Afera's community; represent the interests of the European adhesive tape industry as a whole; and have the time, organisational support and commitment required to perform the role effectively.

The Presidency is a long-term leadership responsibility, not an honorary appointment. The nomination process will therefore be handled carefully, transparently and with due consideration of Afera's purpose, Member interests and leadership needs.

Further information on the practical application of the approved amendments will be provided in due course, including at the General Assembly on 26 November 2026.

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## Further information

- [Member Brief: Outcome of Afera EGA 3 June | Statutes updates and approach to future Presidency](#)

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